

## **VIRTUS INVESTMENT PARTNERS**

### MULTI-ASSET MANAGER



**KEY FACTS** 



31 Funds Rated 4 or 5 Stars<sup>1</sup>

































#### Past performance is not indicative of future results.

### OVER 30 YEARS OF VALUE INVESTING



#### **KEY FACTS**

Established 1989

Dallas, TX

■ AUM: \$6.0 billion

 Seasoned team, averaging 20+ years industry experience

 Wholly owned affiliate of Virtus Investment
 Partners (NYSE: VRTS) **U.S. Portfolios** 

Dividend Value

Large Cap Value

All Cap Value

Mid Cap Value

Small Cap Value

Non-U.S./Global Portfolios

Emerging Markets Value

International Value

Global Infrastructure Income

Global Sustainability

### INVESTMENT PHILOSOPHY



#### **NFJ** believes:

NFJ's **Modern Value approach** harnesses the power of **advanced data analytics** and **fundamental expertise** to identify quality value businesses.

**Valuation**, **shareholder yield**, and **quality** are key to long-term investment success.

Emphasizing **diversification** and **numbers over narrative** can help achieve better risk-adjusted returns and client outcomes.

## A MODERN APPROACH TO VALUE INVESTING



## Fundamental expertise...

#### **Strict Valuation**

Capitalize on market dislocations while avoiding value traps

#### **Strong Stewards of Capital**

Emphasis on shareholder yield and dividend growth

#### **High-Quality Focus**

Invest in competitively advantaged companies

MODERN VALUE INVESTING ...augmented by advanced data analytics

#### Idea Generation

Real-time processing of fundamental data points

#### **Informational Advantage**

Identify inefficiencies through data analytics and custom peer groups

#### **Risk Management**

Ongoing monitoring of market sentiment and portfolio risks

#### INVESTMENT TEAM





John R. Mowrey, CFA Chief Investment Officer Senior Portfolio Manager/Analyst Industry/NFJ Start Year: 2007/2007



R. Burns McKinney, CFA Senior Portfolio Manager/Analyst Industry/NFJ Start Year: 1996/2006



Jeff N. Reed, CFA, FDP Senior Portfolio Manager/Analyst Industry/NFJ Start Year: 2004/2007



Kris P. Marca, CFA
Portfolio Manager/Research Analyst
Industry/NFJ Start Year: 2003/2011



Andrew J. Setaro, CFA Senior Research Analyst Industry/NFJ Start Year: 2018/2019



**Paul A. Magnuson** Senior Portfolio Manager/Analyst Industry/NFJ Start Year: 1985/1992



Thomas W. Oliver, CFA, CPA Senior Portfolio Manager/Analyst Industry/NFJ Start Year: 1995/2005



J. Garth Reilly Senior Portfolio Manager/Analyst Industry/NFJ Start Year: 2005/2005



Yue Wang, CFA, CPA, FDP Senior Research Analyst Industry/NFJ Start Year: 2015/2018



**Krysta M. Hill**Product Specialist
Industry/NFJ Start Year: 2005/2008

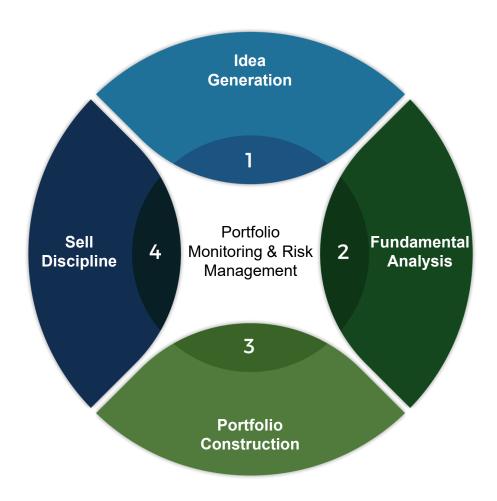
Source: NFJ Investment Group

## **INVESTMENT PROCESS OVERVIEW**





NFJ's Modern Value Approach combines advanced data analytics and other proprietary quantitative tools with fundamental analysis to identify attractively valued, high-quality companies.



## **IDEA GENERATION**

### PROPRIETARY RESEARCH TOOL AND ADVANCED DATA ANALYTICS





Uncovering unique valuation insights seeks to offer a competitive advantage and begins with processing large amounts of data in an efficient and scalable manner

The NFJ Research Workbench is designed to help identify valuation dislocations more efficiently

- Proprietary database tool spanning the global equity universe
- Highly customized data analysis across multiple financial metrics helps to identify a company's true peers
- Quantitative model overlay helps avoid potential idiosyncratic risks and value traps
- Leverages new technologies to continually improve NFJ's powerful frontend process

Advanced Data Analytics	Actionable Insights	Investment Candidates			
Data synthesis through programming language and other quantitative tools	Process identifies companies across the globe that are trading cheaply to peers and the market	Most attractively valued stocks are candidates for additional fundamental research			

## **FUNDAMENTAL ANALYSIS**







## NFJ conducts a rigorous analysis of company fundamentals and financial output

Valuation & Custom Peers Identify attractive entry points	Shareholder Yield Evaluate capital allocation policies	Quality Evaluation Identify consistent and above-average financial output				
<ul> <li>Statistically derived custom peer groups</li> <li>Identify relationships determined by global equity market</li> <li>Data analytics and statistical calculations uncover valuation insights</li> <li>Absolute/relative measures to company's history and the market</li> <li>Industry-specific metrics; P/E, P/B, P/S, EV/EBITDA, P/FFO</li> </ul>	<ul> <li>Emphasis on dividend growth over absolute yield</li> <li>Focus on forward buyback programs</li> <li>Assess quality of earnings</li> <li>Consider dividend policy changes and capital deployment stewardship</li> </ul>	<ul> <li>Qualitative</li> <li>Consistent and above-average Return on Capital</li> <li>Low balance sheet stress</li> <li>High and improving margins; stability over time</li> <li>Expected and historical earnings growth</li> <li>Quantitative</li> <li>Price Momentum</li> <li>Short Interest</li> <li>Inputs that can result in higher quality:</li> <li>Favorable industry dynamics</li> <li>High barriers to entry</li> <li>Differentiation, first-mover advantage</li> <li>Scalability, brand equity, network effect</li> <li>Duopoly or functional duopoly</li> <li>Recurring revenues</li> </ul>				

## PORTFOLIO CONSTRUCTION

#### DIVERSIFICATION AND RISK MITIGATION





Seeks to construct a portfolio of quality companies diversified across industries that can help generate alpha and mitigate risk

## **Position Sizing** Sector **Positioning** Well-diversified holdings Mitigate idiosyncratic risk Maximum position size: Generally 5% Seek broad sector and (at market) industry exposure Cash typically 2-3% Sector weights +/- 10% benchmark require CIO approval **Diversification Market Capitalization** Market cap thresholds Diversified portfolio to help reduce based on opportunity set downside risk Long-term alpha generation begins with intelligent portfolio construction

## **SELL DISCIPLINE**

## DISPASSIONATE APPROACH TO EXITING COMPANIES





## NFJ's strict sell discipline seeks to remove emotion from the investment process

Valuation Consideration	<ul> <li>Stock becomes expensive on absolute and relative valuations</li> <li>Compared to historical average, broad market, and custom peers</li> </ul>
Quality Deterioration	<ul> <li>Change in company-specific fundamentals or thesis</li> <li>Erosion of industry dynamics or competitive landscape</li> <li>Price momentum</li> </ul>
Portfolio Upgrade	<ul> <li>Better alternative available; candidate becomes more attractive relative to a current holding</li> <li>Improve portfolio construction and risk-adjusted positioning</li> </ul>
Acquisition Activity	<ul> <li>Current holding is acquired</li> <li>Current holding makes acquisition that fundamentally changes its business</li> </ul>

## PORTFOLIO MONITORING AND RISK MANAGEMENT

### INTEGRATED THROUGHOUT THE INVESTMENT PROCESS





Qualitative analysis and quantitative tools help identify and avoid idiosyncratic risks

## **Internal Integrated Risk Management**

- Portfolio risk is embedded throughout NFJ's investment philosophy and process:
  - Portfolio level controls: position size and diversification
  - CIO/PM reviews and quarterly investment meetings

#### **Quantitative Elements**

- NFJ custom functions for quantitative changes in:
  - Price momentum
  - Short interest

## **Independent Review: Virtus Investment Oversight Committee**

- Quarterly meetings with Virtus CEO, CIOs, strategist to discuss markets and performance
- Responsible for monitoring portfolio risk
- Reviews performance, attribution style consistency, and discipline
- Seeks to identify outlier behavior potentially detrimental to portfolio outcomes

## **INVESTING WITH NFJ**



01

## A Three-Decade Strong Value Foundation

- History of identifying market mispricing and trends through fundamental analysis
- Focus on valuation, shareholder yield, and quality

02

## Modern Value Investing Approach

- Proprietary tools and methods to meet the challenges of today's dynamic capital markets
- Applies advanced data analytics

03

# High Conviction / High Diversification

- Quantitative methods to eliminate emotional bias
- Detailed, hands-on analysis of company fundamentals
- Strict adherence to process

## VIRTUS NFJ MUTUAL FUNDS



Each strategy subadvised by NFJ adheres to NFJ's disciplined value investment philosophy and process, seeking attractively valued, fundamentally sound companies with an emphasis on quality and risk control.

U.S.						NON-U.S.							
Virtus NFJ Mid-Cap Virtus NFJ Div Value Fund Value Fund			Virtus NFJ Small-Cap Value Fund		Virtus NFJ Large-Cap Value Fund		Virtus NFJ Emerging Markets Value Fund		Virtus NFJ International Value Fund		Virtus NFJ Global Sustainability Fund		
SYMBO	)L												
A: C: INST: R6:	PQNAX PQNCX PRNIX ANPRX	A: C: INST: R6:	PNEAX PNECX NFJEX ANDVX	A: C: INST: R6:	PCVAX PCVCX PSVIX ANFVX	A: C: INST: R6:	PNBAX PNBCX ANVIX VAAGX	A: C: INST:	AZMAX AZMCX AZMIX	A: C: INST: R6:	AFJAX AFJCX ANJIX ANAVX	A: INST:	ASUAX ASTNX
BENCH	MARK												
Russell Midcap® Value Index		Russel Index	l 1000 <sup>®</sup> Value	Russell Index	2000 <sup>®</sup> Value	Russell 1000® Value Index		MSCI Emerging Markets Index (net)		MSCI AC World ex USA Index (net)		Index 1: MSCI AC World Index (net) Index 2: Dow Jones Sustainability World Index (net)	

# IMPORTANT RISK CONSIDERATIONS AND DISCLOSURES



#### **Market Volatility**

The value of the securities in the portfolio may go up or down in response to the prospects of individual companies and/or general economic conditions. Local, regional, or global events such as war or military conflict, terrorism, pandemic, or recession could impact the portfolio, including hampering the ability of the portfolio's manager(s) to invest its assets as intended.

#### **Issuer Risk**

The portfolio will be affected by factors specific to the issuers of securities and other instruments in which the portfolio invests, including actual or perceived changes in the financial condition or business prospects of such issuers.

#### **Equity Securities**

The market price of equity securities may be adversely affected by financial market, industry, or issuer-specific events. Focus on a particular style or on small, medium, or large-sized companies may enhance that risk.

## Foreign & Emerging Markets

Investing in foreign securities, especially in emerging markets, subjects the portfolio to additional risks such as increased volatility, currency fluctuations, less liquidity, and political, regulatory, economic, and market risk.

#### **Foreign Investing**

Investing in foreign securities subjects the portfolio to additional risks such as increased volatility; currency fluctuations; less liquidity; less publicly available information about the foreign investment; and political, regulatory, economic, and market risk.

#### Sustainable Investing

Because the portfolio focuses on investments in companies that the Manager believes exhibit strong environmental, social, and corporate governance records, the portfolio's universe of investments may be smaller than that of other portfolios and broad equity benchmark indices. ESG factors may not be considered for every investment decision and there is no guarantee that the integration of ESG factors will result in better performance.

#### **Prospectus**

For additional information on risks, please see the fund's prospectus.

#### Morningstar

The Morningstar Rating<sup>TM</sup> for funds, or "star rating", is calculated for managed products (including mutual funds, variable annuity and variable life subaccounts, exchange-traded funds, closed-end funds, and separate accounts) with at least a three-year history. Exchange-traded funds and open-ended mutual funds are considered a single population for comparative purposes. It is calculated based on a Morningstar Risk-Adjusted Return measure that accounts for variation in a managed product's monthly excess performance, placing more emphasis on downward variations and rewarding consistent performance. The top 10% of products in each product category receive 5 stars, the next 22.5% receive 4 stars, the next 35% receive 3 stars, the next 22.5% receive 2 stars, and the bottom 10% receive 1 star. The Overall Morningstar Rating for a managed product is derived from a weighted average of the performance figures associated with its three-, five, and 10-year (if applicable) Morningstar Rating metrics. The weights are: 100% three-year rating for 36-59 months of total returns, 60% five-year rating/40% three-year rating for 60-119 months of total returns, and 50% 10-year rating/30% five-year rating/20% three-year rating for 120 or more months of total returns. While the 10-year overall star rating formula seems to give the most weight to the 10-year period, the most recent three-year period actually has the greatest impact because it is included in all three rating periods. Ratings do not take into account the effects of sales charges and loads.

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- We are not constrained by a single investment approach; rather, we provide access to independent, specialized investment philosophies through our multi-discipline, multi-strategy approach.
- We have the flexibility, agility, and responsiveness of a boutique asset management firm with similar product breadth and investment talent of our larger peers.
- We are committed to thoughtfully providing investment solutions, adhering to the highest standards of product quality, operational excellence, and fiduciary responsibility.

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